

**3/18/77 [1]**

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# WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
<del>Memo</del>	<del>From Brzezinski To The President Re: Board for International Broadcasting (2 pp.) / attached to memo from Rick Hutcheson to The President</del> <i>OPENED 3/18/77</i>	<del>3/18/77</del>	<del>A</del>

## FILE LOCATION

Carter Presidential Papers - Staff Offices , Office of the Staff Sec.- Pre. Handwriting File 3/18/77 [18] Box 13 closed 7/24/89

## RESTRICTION CODES

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- (B) Closed by statute or by the agency which originated the document.
- (C) Closed in accordance with restrictions contained in the donor's deed of gift.

✓

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Bob Lipshutz -

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Executive Protective Service  
Protection in New York City

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	X JORDAN
	X LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE



THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 17, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Robert J. Lipshutz *RJL*  
SUBJECT: Executive Protective Service  
Protection in New York City

You have the authority to direct the Executive Protective Service (EPS) to provide temporary protection to diplomatic missions outside Washington, D.C. Since September 30, 1973, incumbent Presidents have directed the EPS to provide varying degrees of protection at those U.N. missions in New York City designated by the Department of State. Presently, a 12-man EPS force provides protection to the missions of Israel, Jordan, Syria, Lebanon, League of Arab States and Palestine Liberation Organization. The offices of those diplomatic missions are guarded by one EPS officer during office hours on weekdays. The cost of such coverage is between \$400,000 and \$500,000 annually. The EPS coverage presently authorized expires March 21, 1977.

The Department of State and the Secret Service have highly divergent views on the advisability and efficacy of such protective services. State argues that even this limited degree of protection is necessary because it preserves the principle of diplomatic reciprocity; if the U.S. protects a diplomatic mission here, our mission will receive protection in that country. Secret Service argues that the protection is so minimal that it is virtually useless.

I have requested the Department of State and the Department of Treasury to resolve their differences with respect to EPS services in New York City within the next 30 days.

However, I urge you to authorize continued protection at designated U.N. missions during the 30-day period which will expire April 20, 1977.

APPROVE

*ok for limited time*

DISAPPROVE

Electrostatic Copy Made  
for Preservation Purposes

THE WHITE HOUSE  
WASHINGTON

March 1, 1977

MEMORANDUM FOR: JODY POWELL  
THROUGH: RICK HUTCHESON *RU*  
FROM: ROBERT LIPSHUTZ *RL*  
SUBJECT: EPS Duties with the  
United Nations

As a result of your memorandum of January 31 concerning the above matter, we have obtained the following reports and recommendations:

1. Report dated February 3, 1977, from the United States Secret Service;
2. An analysis and recommendation from Bruce Kirshenbaum;
3. Recommendation of Ambassador Andrew Young, given through my Associate, Mike Cardozo; and
4. Memorandum from Mr. C. Arthur Borg (State Department) dated February 24.

Based upon this information and these recommendations, I would urge that we maintain the present EPS. Please advise.

Attachments

*Entire backup given to  
Jody Powell 3/2/77x*



THE WHITE HOUSE  
WASHINGTON

Date: February 8, 1977

**FOR ACTION:**

The Vice President  
Richard Harden  
Hugh Carter

*IT 12*  
*HOLD*  
*NOV/Tues*  
*from STATE*  
*HOLD*  
*for review from*  
*WATSON*

**FOR INFORMATION:** Jack Watson for  
The Secretary of State  
and Treasury.

MEMORANDUM

**FROM:** Rick Hutcheson, Staff Secretary

**SUBJECT:** Robert Lipshutz memo 2/7/77 re Executive Protection  
Service (EPS) Coverage in New York City.

**YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:**

**TIME:** 11:00 A.M.

**DAY:** Thursday

**DATE:** February 10, 1977

**ACTION REQUESTED:**

☒ Your comments

Other:

**STAFF RESPONSE:**

☐ I concur.

Please note other comments below:

☐ No comment.

*Harden - ok 2/9*  
*H Carter*  
*Panell*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 70

**RICK HUTCHESON  
STAFF SECRETARY**

RETURN THIS RECEIPT IMMEDIATELY TO

**Rick Hutcheson**  
**White House**

REGISTRY NO.

UNCLASSIFIED DESCRIPTION  
(Serial No., File No., Subject)

**Personal Note from the**  
**President**

DATE

**3/18/77**

INCLOSURES

ADDRESSEE

**The Honorable Cyrus Vance**  
**Secretary of State**  
**Washington, D. C.**

Receipt for communication(s) described above is hereby acknowledged by:

ADDRESSEE'S SIGNATURE

DATE RECEIVED

*Jan Russell*

**3/21/77**

**TO BE RETURNED TO THE WHITE HOUSE OFFICE**

CLASSIFIED MATERIAL RECEIPT

16-70499b-1 GPO



PERSONAL & ~~CONFIDENTIAL~~

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Secretary Vance:

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Letter from George Ball

"DETERMINED TO BE AN ADMINISTRATIVE MARKING  
CANCELLED PER E.O. 12356, SEC. 1.3 AND  
ARCHIVIST'S MEMO OF MARCH 16, 1983"

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

FOR STAFFING
FOR INFORMATION
<input checked="" type="checkbox"/> FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
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AGENCY BILL
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CAB DECISION
EXECUTIVE ORDER
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cc Vance  
Confidential -- ?  
mail direct  
not NSC

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	BOURNE
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	BUTLER
	CARP
	H. CARTER
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	POSTON
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	SCHLESINGER
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	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

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ONE WILLIAM STREET  
NEW YORK

March 15, 1977

THE PRESIDENT HAS SEEN.

*Personal*

*cc Vance  
J*

Dear Mr. President:

I want you to know that I was deeply gratified by your expression of confidence in offering me the choice of two diplomatic assignments.

I should be proud to serve in your Administration, but, at this stage of my life -- at least for the next few years -- I prefer to remain in the United States. The pattern of life I have now arranged provides me the opportunity for serious reading and writing -- a luxury I have greatly missed during an active career -- and I am reluctant to give it up. It was because I had already made this decision that I did not ask you to tell me the specific posts you had in mind. I wanted to avoid any inference that I was declining specific assignments out of a preference for others.

I hope to be able to serve you and our country most effectively by trying to raise the level of rational argument about some of the tangled and emotion-charged issues that will dominate the coming months. But that in no way suggests any lack of respect for public service. I have spent twelve of the most rewarding years of my life in the Government -- comprising four separate tours -- and I am firmly convinced that serving our Government is not only a privilege but a duty. Thus, I would, of course, be glad to undertake any assignment or mission of limited duration, where my background and experience could be useful.

I have full confidence in your leadership. You have made a splendid start, gathering about you

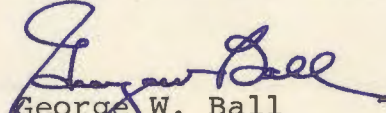
The Honorable  
Jimmy Carter  
President of the United States  
The White House  
Washington, D.C.

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for Preservation Purposes**



a superb group of gifted individuals as your top command. I have no doubt whatever that you will lead our country through the troubled times ahead with consummate skill and sensitivity, and, within the limits I have suggested -- which I hope you will understand -- I am ready to be helpful at any time.

Respectfully yours,

  
George W. Ball

THE WHITE HOUSE  
WASHINGTON

March 18. 1977

Bob Lipshutz -

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Frank Moore  
Hamilton Jordan

Re: the Burmah Oil Company Matter

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
X	JORDAN
X	LIPSHUTZ
	MOORE
	POWELL
	WATSON

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	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE



THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 16, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Bob Lipshutz *BL*

SUBJECT: Letter from Senator Inouye Re: the Burmah  
Oil Company Matter

I called Senator Inouye and advised him that we have brought to the attention of both the Justice Department and the Commerce Department the information which he sent to you.

Barbara Babcock, Assistant Attorney General in Justice Department, already has a file concerning this matter and presumably has done some background work already.

The Secretary of Commerce is having her General Counsel get fully acquainted with the matter right away.

During the Transition period we had become somewhat aware of a potential problem in this regard. On our behalf, Ron Eastman, a Washington attorney who worked with us throughout the campaign and who is now General Counsel for the Democratic National Committee, did some research on the situation. He gave to the Commerce Department the information which he had developed during that time.

In my opinion this could be a very "messy" situation. I will keep in close touch with both the Justice Department and the Commerce Department, and will keep you advised. I also will keep Senator Inouye advised of developments.

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	✓ LIPSHUTZ
	MOORE
	POWELL
	WATSON

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	VOORDE

THE WHITE HOUSE

WASHINGTON

February 7, 1977

MEMORANDUM FOR: RICK HUTCHESON

FROM: ROBERT LIPSHUTZ *RL*

SUBJECT: Executive Protection Service (EPS)  
Coverage in New York City

Attached are two documents regarding the above matter:

1. Memorandum of January 31, 1977, from Jody Powell which discusses this matter from the point of view of both financial aspects and public relations.
2. Memorandum of February 3, 1977, from the Assistant Director for Protective Operations of the U. S. Secret Service, which discusses the matter from the viewpoint of security aspects and costs.

Please circulate this for comments from the Secretary of the Treasury, Secretary of State, appropriate staff persons, and others you feel advisable so that we may submit a recommendation to the President within the next week.

Attachments



## THE WHITE HOUSE

WASHINGTON

January 31, 1977

TO : Bob Lipshutz  
FROM: Jody Powell  
RE : EPS Duties with United Nations Embassies

I understand that for several years it has been the policy to provide an EPS detail to "protect" certain foreign United Nations embassies. I understand that these people are detailed from Washington to New York on a rotating basis. They evidently set up their command post and stay in a hotel there. According to my information, the cost for this service has run \$746,533 in 1974, \$686,635 in 1975 and \$747,113 in 1976.

I hear that this so-called protection consists of one officer stationed outside the front door of each of seven or so embassies. Most of the embassies provide for themselves extensive protective services under their own employe. The presence of the EPS officer would seem to provide a lot of visibility but very little actual protection. It seems to me that this might in fact be putting us in a position where the public understanding that we are "protecting" these embassies is in direct conflict with the actual fact, thus resulting in potential embarrassment if an incident occurs.

I thought we might want to take a look at this half to three quarters of a million dollars in lieu of further attempts to eliminate another one or two \$10,000-a-year secretarial positions in the White House.

JLP:cs

DEPARTMENT OF THE TREASURY

UNITED STATES SECRET SERVICE

WASHINGTON, D.C. 20223

February 3, 1977

OFFICE OF THE DIRECTOR

MEMORANDUM FOR:

Robert Lipshutz  
Counsel to the President

FROM: Thomas J. Kelley  
Assistant Director  
Protective Operations

SUBJECT: Executive Protective Service (EPS)  
Coverage in New York City

Pursuant to the provisions of Public Law 91-217, Title 3 USC, Section 202 (8), dated March 19, 1970, the President has the authority to direct members of the EPS to protect foreign diplomatic missions located throughout the United States, its Territories and Possessions, on a case-by-case basis. The EPS has been assigned to various UN missions in New York City since September 30, 1973.

At the present time there are twelve (12) officers providing coverage for six (6) UN Missions. They include Israel, Jordan, League of Arab States, Lebanon, Syria, and the Palestine Liberation Organization. They are authorized to continue this coverage until March 21, 1977.

Authorization for the continued coverage by EPS in New York City has been extended by Presidential Direction in 60 to 90 day intervals since September 1973. As each temporary expiration date draws near, the Department of State advises the Secret Service and the Counsel to the President of new circumstances which they consider warrant the continuance of EPS coverage.

The purpose of this memorandum is to provide you with background since you may be requested to continue such coverage after March 21, 1977.

In our view the deterrent effect to an act of terrorism an EPS officer provides on a fixed post in a high-rise building is of dubious value. The officer does not have the authority to challenge visitors to the office and has no police function except to be present in the event of an emergency. The EPS has no street level posts in New York City. The number of incidents which have occurred at the various missions (covered by EPS) has been insignificant.

We recognize the potential threat to the Middle East Missions is ever present, and State Department's concern frequently involves reciprocity arrangements with other countries where National Police protection is provided to US Missions abroad, but since September 30, 1973, the number of officers assigned in New York City has ranged from a high of 42 during November 1974 to the present complement of 12.

COST FOR FISCAL YEAR 1973 TO DATE

	<u>EXTRA COST</u> <u>(Per Diem &amp; Travel)</u>	<u>TOTAL COST</u>
FY '73	\$ 382,287.04	\$ 552,061.42
FY '74	520,276.31	746,533.25
FY '75	427,549.87	686,635.74
FY '76	347,385.43	549,308.71

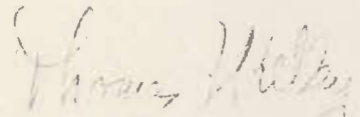
It is the opinion of this office that the continuous assignment of EPS to New York City may be contrary to the expressed Congressional intent to limit the EPS to Washington except on a temporary basis in situations of extreme gravity. The legislation refers only to EPS protection on a temporary basis to be terminated when local police forces are able to handle the protective need.

The provisions of Public Law 94-196, Title 3 USC, Section 202 (7) do not cover this situation since the protection is not being provided in relation to a visit of a foreign diplomat; nor is it an extraordinary protective need which that Law requires.

In view of the expense of temporarily assigned EPS without hard intelligence of pending or imminent dangerous situations, we suggest the following alternatives:

1. Reimbursement to New York City Police Department on a reimbursable basis for this "off the street" protection.
2. Assignment of New York City based State Department Security Agents to these missions.

In emergency situations where intelligence warrants active police protection on a temporary basis, the President could then direct EPS to take over the protection of a particular mission or missions.

  
Thomas J. Kelley



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
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THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Hugh Carter -

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Ambassador Young's use of  
a Presidential Plane

*cc Bill Drummond*

## THE WHITE HOUSE

WASHINGTON

March 17, 1977

## MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER, JR. *[Signature]*

SUBJECT: Ambassador Young's use of a Presidential plane

I have received a request from Andy Young for a White House plane to fly to Mississippi to do the eulogy of Fanny Lou Hamer on Sunday, March 20. Andy has also requested that Chip, Peter Bourne, Mary King and Pat Darien accompany him on this trip provided we let him have a plane.

As you know, Fanny Lou died of cancer yesterday. She was a staunch civil rights activist for many years in the South and especially in the 1960s. She and Andy worked together with Martin Luther King to advance the cause of civil rights in Mississippi and the South. She was a welfare mother with 12 children and because blacks could not vote in Mississippi, she founded the Freedom Democratic Party. When she was chairperson, the party was the first black delegation to be seated at the Convention.

Andy cannot use the transportation ordinarily provided to him because his going to the eulogy is not an official State Department function. He feels that he should be granted the use of a White House plane because of your commitment to the cause of civil rights and because Fanny Lou's life was dedicated to the black cause, to fighting segregation in the South, to successfully raising children in spite of all obstacles, and because of your sensitivity to advancing the cause of minorities.

Indianola, Mississippi, the site of the eulogy, is not readily accessible by commercial aircraft, if Andy is to meet his schedule commitments.

Please advise me if you want me to provide a Jetstar for this mission, and if you approve of the traveling party.

APPROVE \_\_\_\_\_

*✓ except for Chip J.C.*

DISAPPROVE \_\_\_\_\_

THE WHITE HOUSE

SIGNATURE MUST BE SECURED

TO: DATE..... 3/18/77

The Honorable W.M. Blumenthal NUMBER..... 003570

Secretary of the Treasury Time Rec'd..... 10:22

Washington, D.C. 20220

RECEIVED BY..... *newman*

DELIVERED BY..... *Glenn*

RETURN RECEIPT TO..... RICH HUTCHESON



THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Secretary Vance  
Director Knight  
Bob Lipshutz  
Jack Watson

Re: Secret Service Protection for  
Susan Ford and Henry Kissinger

For your information the attached letter has  
been delivered to Secretary Blumenthal today.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

3-18-77

To Sec Blumenthal

Please provide Secret  
Service protection to  
Susan Ford to March 21,  
1977 and to Henry  
Kissinger until March 31,  
1977.

Jimmy Carter

cc: Vance  
Knight

THE WHITE HOUSE  
WASHINGTON

*TO Blumenthal*  
*cc VANCE Knight*

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
	X	LIPSHUTZ
		MOORE
		POWELL
	X	WATSON

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		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE



3/16/77  
fwd to  
the President  
for approval  
JH

THE SECRETARY OF THE TREASURY  
WASHINGTON 20220

March 15, 1977

977 MAR 15 PM 4 55

ACTION

MEMORANDUM FOR THE PRESIDENT

Subject: Continued Protection of Henry A. Kissinger  
and Susan Ford

Attached is a Secret Service assessment of the  
threat level toward Henry A. Kissinger and Susan Ford.

I am forwarding it to you for your decision to  
continue or discontinue Secret Service protection of  
these two individuals after March 20, 1977.

Former President Ford has relayed a request to me  
that Susan Ford's protection be extended through  
March 21, 1977. No reason was given.

Mike

W. Michael Blumenthal



UNITED STATES GOVERNMENT

# Memorandum

U. S. Secret Service

TO : Director

DATE: March 14, 1977

FROM : Assistant Director - Protective Research

SUBJECT: Threat Level/Former Secretary Kissinger and Susan Ford

The alleged foreign threat against former Secretary Kissinger, which concerned the Secret Service in January 1977, has been thoroughly investigated. We no longer consider this specific allegation to represent a current threat.

In examining other available data relating to Dr. Kissinger, we find nothing extraordinary and would now classify his situation as routine for a Cabinet member leaving office.

We do not have any unresolved threat cases involving Susan Ford. Since January 20, 1977, we have not received any threatening or even hostile communications relating to Miss Ford.

*James F. Bueh*



Buy U.S. Savings Bonds Regularly on the Payroll Savings Plan

THE WHITE HOUSE  
WASHINGTON

*done*

ACTION	FYI
	MONDALE
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THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 18, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: RICK HUTCHESON *RH*

SUBJECT: STATUS OF PRESIDENTIAL REQUESTS

Follow-up of Previous Reports:

1. Schultze and Powell: Anti-inflation statement In Progress (as part of the development of anti-inflation policy).
2. Lance/Eckerd: Effectiveness of Federal Information Centers -- In Progress (expected 3/25).
3. Eizenstat: Pursue individually through Cabinet Officers regarding potential Legislative Agenda in domestic area -- In Progress (expected 3/25).
4. Eizenstat: What can we do without legislation to maximize openness in government? Done.
5. Bell: Send the President a brief summary of the report on the Federal prosecution of corrupt officials -- Done, (sent with Cabinet summary). *done*
6. Eizenstat: The President will deliver an early environmental message if good -- In Progress (expected 4/1, previously expected 3/15).
7. Brzezinski: Check on the need for travel of Leo Cherne of PFIAB -- In Progress (expected 3/25, previously expected 3/18).
8. Brown: Let the President know the status of any beyond the first three 747 Command Planes already in operation -- In Progress.
9. Lance/Turner: Reduce the DCI staff, if possible, back to its pre-reorganization figure. Give the President an assessment of the total personnel needs when possible -- In Progress (being held to accompany the PRC report).

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MEMORANDUM FOR THE PRESIDENT  
PAGE 2

10. Blumenthal: Go over tax reform principles, general goals, and procedures with EPG; then submit back to the President your 2/8 memo with any amendments and/or comments -- In Progress.
11. Brzezinski/Warren: Advise the President on what we can do regarding international restraints with the hope of getting other nuclear nations to join -- In Progress (expected 3/19 with PRM Report).
12. Eizenstat: Prepare a draft message to Congress on the opportunity for regulatory reform -- In Progress, (expected 3/19).
13. Lance/Schultze: What rules on overtime should be established to prevent circumventions of employment limits in government? -- ( Received from Lance; being staffed; to the President next week). *to be done by cabinet*
14. Schlesinger: As a special favor to the President please include Willens/Wyler in energy congerence or discussion -- Done. *done*
15. Eizenstat: Consult with Cabinet after our position on regulation/business is in draft form -- In Progress (expected 3/19).
16. Bell: You know of the President's promise to make the Attorney General independent of White House control and influence. Please consult with your advisors and prepare draft legislation -- In Progress (expected 3/25).
17. H. Carter: Give the President options on getting rid of the Presidential yacht -- In Progress ( expected 3/21, previously expected 3/18)
18. Brzezinski, Powell, Vance, Fallows: Begin planning on the fireside chat on foreign/defense matters -- Done ( via U.N. speech). *done*
19. Jordan: Give the President a complete list of all appointments we need to make -- In Progress (with Cabinet).

MEMORANDUM FOR THE PRESIDENT  
PAGE 3

20. H. Carter: The letter from Rep. Jack Brooks regarding guidelines under which military passenger aircraft will be used by the Executive office of the President should be checked with the Attorney General and sent to the President for approval -- In Progress (expected 3/25, previously expected 3/18).
21. Schultze: Comment on setting up the labor/business advisory committee on which Meany has commented -- Done. *done*
22. Brzezinski: At a convenient time set up Kissinger, Vance, et. al to have supper with the President's family.-- Done *done*
23. Jordan: Let's firm up the Navy Renegotiation Board Monday -- In Progress.
24. Vance, Lance, Blumenthal, Eizenstat, Schultze: Please prepare a brief memo on the legal and proper role of the Special Trade Representative. The President then wants to meet with you and Strauss to have a clear understanding of the Interrelationships among you -- Done. *done*
25. Vance: We should get the Senate to ratify the test ban treaty with the Soviets -- In Progress.
26. Eizenstat: Find out how many different econometric models we are using for international analysis, and whether the CIA needs to know -- In Progress, (expected 3/25, previously expected 3/14).
27. Brown: What is your assessment and what can we do about the personnel ratio of flag officers -- In Progress (expected 3/25, previously expected 3/15).
28. Cabinet Officers: Please designate someone who can speak for you concerning personnel appointments so that the President can give the name to Governors and other high officials -- In Progress.
29. Schultze, Blumenthal, Vance: What can we do about the Bahama banks? -- In Progress.

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MEMORANDUM FOR THE PRESIDENT  
PAGE 4

30. Lance: Have someone check with Cabinet level officers and let the President know what can be done regarding the excessive numbers of executive level and supergrade officials -- In Progress ( expected 3/21, previously expected 3/14).
31. Lipshutz: Stop the use of R.C. Carter's efforts to use the name "Carter" -- In Progress.
32. Powell: See the President regarding John Pennington -- In Progress ( message conveyed to Jody).
33. Brzezinski: Give the President a brief memo on the Oil Preference legislation -- In Progress (expected 3/25).
34. Vice President: Please pursue ratification of treaties as marked that are pending before the Senate -- In Progress.
35. Eizenstat: Assess priority and proper functions of Corps -- In Progress.
36. Brzezinski and Fallows: Have message on foreign assistant rewritten -- Done.

March 12

1. Brzezinski: Did the President send letter to Frei on the CIA issue? -- Done.
2. Chip: The letter from Miss Lillian is important-- Message conveyed.

March 14

1. Watson: Where is the memo regarding provision of transportation, secret service etc. to former Presidents and Vice Presidents from Bell?-- Done.
2. Moore: Bring Sen. Inouye to meeting for discussion -- Done.
3. Lance: Sometimes have lunch with Russell Long -- Message conveyed to Lance.

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MEMORANDUM FOR THE PRESIDENT  
PAGE 5

March 14

4. Califano: What can we do to a) have social security cards which can't be forged easily; b) eliminate more than one card per person; c) require positive identification of all welfare recipients when they qualify for benefits to avoid multiple payments to the same person d) reduce use of consulting firms; and e) reduce the number of conventions -- In Progress.
5. Schultze: Brief comment regarding the advisability for companies who pay for health care for employees in the future vs. payment from collected taxes -- In Progress.

March 15

1. Jordan/Brzezinski: What are key elements of the Stanton Report -- Done. *done*
2. Lipshutz: Check on Inouye's letter expressing concern for the proposed financing under Maritime Administration Title XI program -- Done. *done*
3. Brown: Please comment on the letter from Mrs. James W. Totten about her brother, Major General George S. Patton -- In Progress.

Domestic Policy Status Report:

1. Consumer Protection Agency: Plans for introduction of bills will be discussed this week with Congressional Staffs.
2. Consumer Issues: Decision memo on additional legislative proposals in Congress endorsed by Consumer groups to you by 3/19.
3. Regulatory Process Reform: A memo to you by 3/19.
4. Hospital Cost Containment: Legislation should be to Hill by the end of the month.
5. Health Message: Draft from HEW due 3/21.

MEMORANDUM FOR THE PRESIDENT  
PAGE 6

6. Farm Legislation: Should have proposal to you by 3/19. *done*
7. Sugar: Should have proposal to you by the end of March.
8. Food Stamps: Stu's office coordinating a legislative proposal which will accompany farm legislation.
9. Speech to Broadcasters: Working on draft speech you are giving to the National Association of Broadcasters 3/27.
10. Sunset: A joint (with OMB) memo on current sunset legislation is in staffing with Lipshutz. *done*
11. Municipal Finance Reform Package: Outline of components of such a package to be submitted to Treasury by March 21 for their review and development into Presidential message.
12. Independent Truckers: Background report on trucker issues and recent developments (including strike threats) by March 19.
13. Aircraft Noise: Working with DOT on Adam's Testimony on Representative Anderson's bill and to determine whether the Administration should have its own bill.
14. Lock and Dam 26: Staff is reviewing recent DOT economic analysis of project. Working with DOT, EPA, and OMB to develop policy on repair or replacement.
15. Cargo Preference: Memo to you by March 19.
16. Minimum Wage: Memo to you by March 18.
17. Black Lung Benefit Extensions: Memo to you by March 18.
18. Undocumented Aliens: Staff is meeting with Justice, Labor and State. Option papers are being prepared for meeting between Bell, Marshall and Vance within the next three weeks.

MEMORANDUM FOR THE PRESIDENT  
PAGE 7

19. Privacy: An options memo will be given to you by March 25.
20. Sex Discrimination: Working with Justice and Bob Lipshutz, we have recommended that you back legislation to be introduced to overturn the Gilbert decision. Justice will introduce legislation in three other specific areas having to do with sex discrimination.
21. Reorganization of Civil Rights Enforcement: Met with Harrison Wellford, OMB, and others to set up committee for consolidating civil rights enforcement.
22. Postal Reform: The Postal Study Commission report will be submitted by April 18.
23. Tuna/Porpoise: CEQ and OMB are working on legislation to resolve the tuna/porpoise controversy. If the agencies cannot agree on an approach, a decision document will be to you by March 21.
24. Arab Boycott Legislation: Coordinating the agencies and congressional committee staffs.
25. Corporate Bribery: Coordinating the Administration's approach with agencies. *done*

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for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Bert Lance:

Re: Executive Orientation

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

The signed memo to the Heads of Executive Departments and Agencies is being given to Bob Linder with a copy of this memorandum. Please notify him when you wish it to be released.

Rick Hutcheson

cc: Bob Linder



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
X	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
X	WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
X	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

---

THE WHITE HOUSE  
WASHINGTON

Mr. President:

Watson comment: "While I believe that orientation is important, I doubt that these sessions for each employee would be productive. Instead, I suggest each department head designate no more than 2 high-level officials to attend these meetings and to report back."

Eizenstat: Concurs, but if his presence is necessary, requests a different date because of Passover.

Rick



THE PRESIDENT HAS SEEN.

83/18/77

EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

MAR 14 1977

MEMORANDUM FOR THE PRESIDENT

FROM:

BERT LANCE

*Bla -*

SUBJECT:

Executive Orientation

Jule Sugarman and I have discussed the need to bring Presidential appointees together for an orientation to the administrative processes of government. These would be nuts and bolts sessions designed to provide a maximum of information and to answer the questions which are on people's minds about how to make the system work.

We would like to schedule several groups over the next four months with the object of involving each appointee within sixty days after he/she takes office. The first session would begin at 4:00 p.m., Friday, April 1 and end at 4:00 p.m., Saturday, April 2. A tentative schedule is attached.

We need your reaction on two points:

- (1) Do you approve of holding these briefings?

☒ Yes

☐ No

- (2) Would you be willing to speak to the group during some portion of the briefing? If so, we will work with Tim Kraft on a time.

☐ Yes

☒ No

If you approve of our plan, please sign the attached memorandum.

Attachments

*Try to avoid  
Passover date  
JC*

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for Preservation Purposes**

## T E N T A T I V E   S C H E D U L E

(Note: All presentations are scheduled to allow ample time for questions and answers)

### Friday, April 1

- |           |   |
|-----------|---|
| 4:00 p.m. | Coordinating Federal activities.<br>(Operations of the Cabinet and the White House staff; comments on the President's policies on such matters as relations with the public and interest groups.) |
| 6:00 p.m. | Dinner - Speech by a Cabinet Member on a major facet of the President's program.  |
| 7:45 p.m. | Personnel management in a civil service environment.  |

### Saturday, April 2

- |            |  |
|------------|--|
| 9:30 a.m.  | The Federal budgetary process.   |
| 10:30 a.m. | Working with the media.  |
| 11:30 a.m. | Working with the Congress.   |
| 12:30 p.m. | Luncheon   |
| 1:30 p.m.  | Government reorganization - How it will work.                            |
| 3:00 p.m.  | Everything you've wanted to ask - a general question and answer session. |



THE WHITE HOUSE

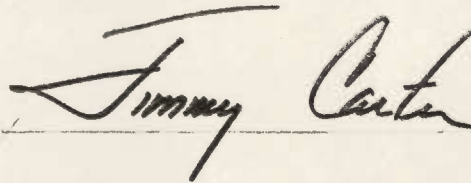
WASHINGTON

MEMORANDUM FOR THE HEADS OF

EXECUTIVE DEPARTMENTS AND AGENCIES

I am concerned that Presidential appointees and other key policy executives receive authoritative briefings as soon as possible on those major laws and policies which affect the way in which they do their jobs. Illustratively, they need to know about budgetary and civil service laws, our policies on ethics and conflict-of-interest, the privacy and freedom of information acts, and similar statutes. They also need to be thoroughly acquainted with our policies in working with Congress and the media.

I have asked the U.S. Civil Service Commission, the Office of Management and Budget and the Presidential Personnel Office to develop a series of briefings for this purpose. You will soon be receiving from the Chairman of the Civil Service Commission a schedule of briefing meetings together with a request that you designate those individuals you wish to participate in each session. I have asked that these meetings be scheduled outside the regular working day so that it will be possible to have the full participation of your associates in this program. There is, in my judgment, nothing more important to successful government operations than having a well-informed leadership.

A handwritten signature in dark ink, reading "Jimmy Carter". The signature is written in a cursive style with a horizontal line underneath the name.

THE WHITE HOUSE

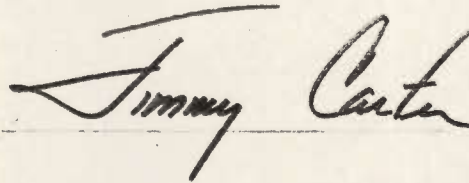
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Jimmy Carter



Date: March 14, 1977

## MEMORANDUM

## FOR ACTION:

The Vice President  
Stu Eizenstat  
Hamilton Jordan ✓  
Bob Lipshutz  
Jack Watson

## FOR INFORMATION:

Jody Powell

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Bert Lance memo 3/14/77 re Executive Orientation.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 5:00 P.M.

DAY: Wednesday

DATE: March 16, 1977

*Ham  
This looks OK  
TO Mr. D.  
you concur?*

## ACTION REQUESTED:

☒ Your comments  
Other:

*from HJ*

## STAFF RESPONSE:

☐ I concur.

☒ No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

*Should  
Tim K see this  
also?  
B*

Date: March 14, 1977

MEMORANDUM

FOR ACTION:

The Vice President

Stu Eizenstat - *concur, but if he needs to attend, pls change day*

Hamilton Jordan

Bob Lipshutz

Jack Watson - *See comments*

FOR INFORMATION:

Jody Powell

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TO THE STAFF SECRETARY BY:

TIME: 5:00 P.M.

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DATE: March 16, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

*Please note other comments below:*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

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EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

MAR 14 1977

MEMORANDUM FOR THE PRESIDENT

FROM: BERT LANCE

*Bla-*

SUBJECT: Executive Orientation

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We need your reaction on two points:

- (1) Do you approve of holding these briefings?

\_\_\_\_\_ Yes

\_\_\_\_\_ No

- (2) Would you be willing to speak to the group during some portion of the briefing? If so, we will work with Tim Kraft on a time.

\_\_\_\_\_ Yes

\_\_\_\_\_ No

If you approve of our plan, please sign the attached memorandum.

Attachments

## T E N T A T I V E   S C H E D U L E

(Note: All presentations are scheduled to allow ample time for questions and answers)

### Friday, April 1

- |           |  |
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| 10:30 a.m. | Working with the media.  |
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| 12:30 p.m. | Luncheon   |
| 1:30 p.m.  | Government reorganization - How it will work.                            |
| 3:00 p.m.  | Everything you've wanted to ask - a general question and answer session. |

THE WHITE HOUSE

WASHINGTON

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Date: March 14, 1977

MEMORANDUM

FOR ACTION:

The Vice President  
Stu Eizenstat  
Hamilton Jordan  
Bob Lipshutz  
Jack Watson

FOR INFORMATION:

Jody Powell

189

*XCLamp  
Tulentam*

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Bert Lance memo 3/14/77 re Executive Orientation.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 5:00 P.M.

DAY: Wednesday

DATE: March 16, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☒ I concur.

☐ No comment.

Please note other comments below:

I concur, but if my presence is necessary, I would appreciate a different date because I will be out of town for the Passover holidays.

Stu Eizenstat

16 Mar 77

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)



Date: March 14, 1977

## MEMORANDUM

## FOR ACTION:

The Vice President  
Stu Eizenstat  
Hamilton Jordan  
Bob Lipshutz  
Jack Watson ✓

## FOR INFORMATION:

Jody Powell

977 MAR 15 AM 8 59

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Bert Lance memo 3/14/77 re Executive Orientation.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 5:00 P.M.

DAY: Wednesday

DATE: March 16, 1977

## ACTION REQUESTED:

☒ Your comments

Other:

## STAFF RESPONSE:

☐ I concur.☐ No comment.*Please note other comments below:*

While I believe that orientation is important, I doubt that these sessions for each employee would be productive. Instead, I suggest that each Department or Agency head designate no more than two high level officials to attend these meetings and to report back.

Jack Watson

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Tim Kraft -

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Scheduling Items  
for Week of March 21

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
X	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE

WASHINGTON

PROPOSED PRESIDENTIAL SCHEDULE  
FOR THE WEEK OF MARCH 21ST, 1977

Tim  
J.

Monday, March 21

7:30 a.m. (15 mins)	<u>Dr. Brzezinski</u>
7:45 a.m. (15 mins)	<u>Frank Moore</u>
8:00 a.m. (2 hours)	<u>Cabinet Meeting</u>
10:00 a.m. (15 mins)	<u>Jody Powell</u>
10:30 a.m. (30 mins)	<u>Arrival Ceremony for Working Visit of Prime Minister Fukuda of Japan.</u> (Previously approved)
11:00 a.m. (90 mins)	<u>Meeting with the Prime Minister of Japan.</u> (Previously approved)
1:00 p.m. (30 mins)	<u>Informal Lunch</u> (sandwiches in Cabinet Room) <u>with the Vice President, Secretary Bergland</u> <u>and five average farmers to recognize Agri-</u> <u>culture Appreciation Day.</u> (Previously approved)
2:30 p.m. (20 mins)	<u>Meet with the Ford Foundation Panel on</u> <u>"Nuclear Power - Issues and Choices",</u> on the occasion of the publication of their report. (Previously approved)
7:30 p.m.	<u>Working Dinner with Prime Minister Fukuda.</u> (Previously approved)

Approve ☒ Disapprove ☐

Comments and Changes:



Tuesday, March 22

7:30 a.m.  
(15 mins)

Dr. Brzezinski.

7:45 a.m.  
(15 mins)

Frank Moore.

8:00 a.m.  
(60 mins)

Congressional Leaders. Regularly-scheduled.

9:30 a.m.  
(15 mins)

Jody Powell.

10:00 a.m.  
(90 mins)

Second Meeting with Prime Minister Fukuda.  
(Previously approved)

11:45 a.m.  
(20 mins)

Meeting with the Vice President, Dr. Brzezinski,  
and Admiral Turner. Regularly-scheduled.

12:30 p.m.  
(30 mins)

Lunch with the Vice President. (Moved from  
Monday because of lunch with Agriculture group)

1:30 p.m.  
(10 mins)

Brief Visit with Dr. E. F. Schumacher,  
Author of Small is Beautiful: Economics  
as if People Mattered. (Previously approved)

2:00 p.m.  
(20 mins)

Bert Lance. Regularly-scheduled.

2:30 p.m.  
(10 mins)

Present Teacher of the Year Award,  
Roosevelt Room. The National Teacher  
of the Year Award Program was begun in  
1952; current sponsors are the Council of  
Chief State School Officers, Encyclopedia  
Britannica and Ladies Home Journal. Midge  
Costanza and Commr. of Education Boyer  
recommend continuing this tradition.

7:00 p.m.

Speedreading Course.

Approve ☒ Disapprove ☐

Comments and Changes:

Wednesday, March 23

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

9:00 a.m.  
(20 mins)

Senior Staff Meeting. (Moved from Monday  
because of Fukuda visit)

10:30 a.m.  
(15 mins)

Jody Powell.

11:00 a.m.  
(20 mins)

Charles Schultze. Regularly-scheduled  
twice-weekly meeting.

1:30 p.m.  
(40 mins)

Presentation of Diplomatic Credentials  
by the Ambassadors-designate of Austria,  
Chile, Kenya, Guinea and Swaziland.  
(Previously approved)

3:00 p.m.  
(3 hours)

Remainder of the Afternoon to be held open  
for Private Working Time.

Approve ✓ Disapprove       

Comments and Changes:

Thursday, March 24

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

9:00 a.m.  
(20 mins)

30 min

Coffee with the Georgia Congressional  
Delegation. Cabinet Room. (Previously  
approved)

9:45 a.m.  
(10 mins)

Courtesy Call by William J. Rogers, National  
Commander, The American Legion. (Previously  
approved)

10:30 a.m.  
(15 mins)

Jody Powell.

10:45 a.m.  
(5 mins)

Brief Greeting and Photo with Gerald Long,  
Managing Director of Reuters. (Previously  
approved)

12:00 Noon  
(30 mins)

Lunch with Bert Lance. Regularly-scheduled.

2:00 p.m.  
(30 mins)

Press Conference. (Previously approved)

5:00 p.m.  
(30 mins)

Meet with former President Gerald Ford.  
(Previously approved)

6:00 p.m.  
(5 mins)

Dropby at Brzezinski Briefing for Cabinet and  
Spouses. The President has already had this  
briefing but indicated that he would like to  
greet those attending. (Family Theater)

8:00 p.m.

Why so  
late?

Dinner in the Residence with Speaker and  
Mrs. O'Neill. (Previously approved)

Approve ☒ Disapprove ☐

Comments and Changes:



Friday, March 25

8:30 a.m. (15 mins)	<u>Dr. Brzezinski.</u>
8:45 a.m. (15 mins)	<u>Frank Moore.</u>
9:15 a.m. (5 mins)	<u>Brief Meeting with George Stevens, Director of the Kennedy Center, and Senator Williams of New Jersey. (Previously approved)</u>
9:30 a.m. (20 mins)	<u>Bert Lance.</u>
10:30 a.m. (15 mins)	<u>Jody Powell.</u>
11:00 a.m. (20 mins)	<u>Charles Schultze. Regularly-scheduled twice-weekly meeting.</u>
11:30 a.m. (20 mins)	<u>Meeting with the Vice President, Dr. Brzezinski and Admiral Turner. Regularly-scheduled.</u>
12:00 Noon (30 mins)	<u>Informal Lunch with Bill Moyers. (Previously approved)</u>
1:00 p.m. (30 mins)	<u>Meet with Editors here for day-long Seminar. (Previously approved)</u>
3:00 p.m.	<u>Hold open for Private Working Time.</u>
4:45 p.m.	<u>Depart South Lawn for Camp David.</u>

Approve ☒ Disapprove ☐

Comments and Changes:



Saturday, March 26

and

Camp David.

Sunday, March 27

Approve ✓ Disapprove       

Comments and Changes:

8:00	7:45-Moore 8:00-Cabinet	7:45-Moore 8:00-Cong.				C.D.	C.D.
8:30		Leaders	Dr. B. F. Moore	Dr. B. F. Moore	Dr. B. F. Moore		
9:00			Senior Staff	Georgia Cong Delegation	Geo. Stevens		
9:30		J. Powell		Am. Legion	Lance		
9:45	J. Powell	2nd Fukuda Meeting					
10:30	Arrival Cere. P.M. Fukuda		J. Powell	J. Powell	J. Powell		
10:45				G Long, Reuters			
11:00	Fukuda Meeting		Chas. Schultze		Chas. Schultze		
1:30		VP, Dr. B. Turner			W. P., Dr. B. & Adm Turner		
2:00		Lunch w/VP		Lunch with Lance	Lunch with Bill Moyers		
1:00	Lunch w/VP Sec. Bergland & Farmers				Editors Seminar		
1:30		Dr Schumacher	Diplo. Creds Presentation				
2:00		Bert Lance					
2:30	Ford Founda- tion Panel on Nuclear Power	Teacher		Press Conference			
3:00			Private Working Time		Private Working Time		
3:30							
4:00							
4:30					Dep. for C.D.		
5:00				Former Pres. Ford			
5:30							
6:00				Dropby at Brzezinski Briefing			
EVE.	7:30-Working Dinner with Fukuda	7:00-Speed- reading		6:30-O'Neills for Dinner			
NEWS EVENT	Fukuda Lunch with Farmers	Fukuda		P. Conference Gerald Ford			
MRS ARTER	Fukuda Arr. & Dinner	7:00-Speed- reading		6:30-O'Neills for dinner	C.D.	C.D.	C.D.

ISSUED: Wednesday, March 16th, 1977, 11:00 a.m. TENTATIVE & CONFIDENTIAL

THE WHITE HOUSE

WASHINGTON

PROPOSED PRELIMINARY PRESIDENTIAL SCHEDULE  
FOR THE WEEK OF MARCH 28, 1977

Monday, March 28

8:00 a.m.  
(15 mins)

Dr. Brzezinski.

8:15 a.m.  
(15 mins)

Frank Moore.

8:30 a.m.  
(20 mins)

Senior Staff Meeting.

9:00 a.m.  
(2 hours)

Cabinet Meeting.

11:00 a.m.  
(15 mins)

Jody Powell.

12:00 Noon  
(30 mins)

Lunch with the Vice President.

Approve ✓ Disapprove       

Comments and Changes:



Tuesday, March 29

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

10:00 a.m.  
(20 mins)

Charles Schultze.

10:30 a.m.  
(15 mins)

Jody Powell.

11:30 a.m.  
(20 mins)

The Vice President, Dr. Brzezinski  
and Admiral Turner.

1:00 p.m.  
(20 mins)

Bert Lance.

2:30 p.m.  
(15 mins)

Meet with Representatives of Small Business  
Organizations. This is the first conference  
in which representatives of small business  
will be briefed in this Administration. Midge  
Costanza and Stu Eizenstat recommend that  
the President join the group briefly, make  
a few remarks and perhaps have a short Q and  
A session. (Roosevelt Room)

Q&A ??

7:00 p.m.

Speedreading Course.

Approve



Disapprove

Comments and Changes:



Wednesday, March 30

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

10:30 a.m.  
(15 mins)

Jody Powell.

11:30 a.m.  
(15 mins)

Address Annual Convention of National Association of Broadcasters at Sheraton Park.

*doubtful*

Jody Powell and Barry Jagoda recommend serious look at doing this, based on review of rough draft of speech due the 19th. The speech would focus on giving support to a broadcasting system free from government interference, at the same time charging them to be accountable to the public for the great influence they have on the public airwaves.

2:30 p.m.  
(15 mins)

Selection Committee to Recommend Chairman, National Endowment for the Humanities. The President told Barry Jagoda he would like to see this group (5 people) when in Washington.

3:00 p.m. (3 hours)

Hold for Private Working Time.

6:45 p.m.  
(15 mins)

*maybe*

Dropby at National Women's Political Caucus Reception at Corcoran Gallery (walking distance from the W.H.) This is their major national fundraising event, honoring women in government. (1000 expected). Midge Costanza and Fran Voorde recommend.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_

Comments and Changes:

Thursday, March 31

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

10:00 a.m.  
(10 mins)

Greet Cherry Blossom Festival Princesses  
following their White House Tour. (Rose  
Garden, weather permitting) The Cherry  
Blossom Festival is probably the most  
publicized event occurring in D. C. It has  
been traditional for the President (schedule  
permitting) to greet the Princesses who are  
usually daughters of Members of Congress or  
other prominent officials from each State..

10:30 a.m.  
(15 mins)

Jody Powell.

1:30 p.m.  
(10 mins)

Greet Winners of White House News  
Photographers Photo Competition. (11 Winners)  
Jody Powell Recommends.

Option:

Greet the Winners at 5:00 p.m. so that Amy  
could join in the gathering.

Approve ☒ Disapprove ☐

Comments and Changes:

Friday, April 1

8:30 a.m.  
(15 mins)

Dr. Brzezinski.

8:45 a.m.  
(15 mins)

Frank Moore.

9:30 a.m.  
(15 mins)

Bert Lance.

10:30 a.m.  
(15 mins)

Jody Powell.

11:00 a.m.  
(20 mins)

Charles Schultze.

11:30 a.m.  
(20 mins)

Vice President Mondale, Dr. Brzezinski  
and Admiral Turner.

3:00 p.m.  
(3 hours)

Remainder of Afternoon to be held for  
Private Working Time.

Approve ✓ Disapprove       

Comments and Changes:



Saturday, April 2

9:00 a.m.  
(15 mins)

Dr. Brzezinski.

No appointments proposed as of now  
for remainder of the day.

Sunday, April 3

10:00 a.m.

Sunday School, followed by Church Service  
at 11:00 a.m.

✓

8:00	Dr Brzezinski F. Moore					
8:30	Senior Staff	Dr Brzezinski F. Moore	Dr Brzezinski F. Moore	Dr Brzezinski F. Moore	Dr Brzezinski F. Moore	
9:00	Cabinet					Dr. Brzezinski
9:30					B. Lance	
10:00		Chas. Schultze		Greet Cherry Blossom Princesses		Church
10:30		J. Powell	J. Powell	J. Powell	J. Powell	
10:45						
1:00	J. Powell				C. Schultze	
1:30		V.P., Dr. B. & Adm. Turner	Address NAB-Sheraton Park		V.P., Dr. B. Adm. Turner	
2:00	Lunch w/ the V.P.	Lunch	Lunch	Lunch	Lunch	
2:00		Bert Lance				
2:30				W.H. News Photog Winners		
2:00						
3:30		Small Business Sel. Comm. for Reps. Mtg.	Chm., Nat. Endow. for Humanities			
3:00			Private Working Time		Private Working Time	
3:30						
4:00						
4:30						
5:00						
5:30						
6:00						
EVE.		7:00-Speed-reading	6:45-Dropby Natl. Women's Political Caucus Recep.			
NEWS EVENT	Cabinet		NAB			
MRS. ARTER		7:00-Speed-reading				

ISSUED: Wednesday March 16th 1977 11:00 a.m. TENTATIVE & CONFIDENTIAL.



March 16, 1977

1977

APRIL

UNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	
3	4 (NBC-DAY)  Sadat-Egypt	5  Sadat	6  NewsConference	7  Nat'l Gallery	8  GEORGIA	GEORGIA
10 GEORGIA  EASTER	11	12  Vance briefing	13	14	15  Editors seminar	16
17	18  CIA Briefing	19	20  Jt. Session	21	22  news conf.	23  Farm editors
24	25  Hussein-Jordan	26  Hussein	27	28	29  Spanish F.M. editors seminar	30  White House Correspondent



1977

MAY

TENTATIVE &amp; CONFIDENTIAL

March 16, 1977 1977

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1 League of Women Voters	2 U.S. Chamber.	3	4	5 International Summit	6	7
8 International Summit	9	10	11	12 News Conf.	13	14
15	16 CALIFORNIA (UAW)	17	18	19 W.H. News Photo	20 Editors Seminar	21
22 Notre Dame	23 RFK Journalism Awards White House Conference on Handicapped	24 Saudi Arabia	25 BUDGET/MEETINGS Saudi Arabia Dem, Cong. Dinner	26 News Conf.	27	28
29	30 wreath-laying Arlington	31				

TENTATIVE &amp; CONFIDENTIAL

March 16, 1977

1977

JUNE

1977

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1 New Zealand BUDGET/MEETINGS, New Zealand	2 New Zealand Wolf Trap	3	
5	6	7	8	9 DNC - N.Y.	10	
12	13 U. S. Conference of Mayors	14	15	16	17	
19	20	21	22 Australia	23 Australia	24	
26	27	28	29	30		

✓

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Bob Lipshutz -

The attached was returned in  
the President's outbox and is  
forwarded to you for your  
information.

Rick Hutcheson

Re: Speech Before Zionist  
Organization of America



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
	X	LIPSHUTZ
		MOORE
		POWELL
		WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		CARP
		H. CARTER
		CLOUGH
		FALLOWS
		FIRST LADY
		GAMMILL
		HARDEN
		HOYT
		HUTCHESON
		JAGODA
		KING
		KRAFT
		LANCE
		LINDER
		MITCHELL
		POSTON
		PRESS
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 14, 1977

Good  
J

MEMORANDUM FOR THE PRESIDENT

FROM: ROBERT J. LIPSHUTZ *RJL*

A few weeks ago, I had accepted an invitation to speak last Saturday evening to the leadership of the Zionist Organization of America, meeting here in Washington.

In view of the coincidence of this speech following the recent visit of Prime Minister Rabin and also the hostage taking matter, I attempted to prepare very carefully the remarks which I made.

Perhaps you will find them to be of interest.

Attachment

**Electrostatic Copy Made  
for Preservation Purposes**

ADDRESS BY  
ROBERT J. LIPSHUTZ  
BEFORE THE  
ALUFEI ZION FELLOWSHIP DINNER  
7:30 P.M.  
MARCH 12, 1977

DURING THE PAST WEEK, WE HAVE WITNESSED AND BEEN A PART OF DRAMATIC EVENTS WHICH EACH OF US SHOULD REVIEW AND TRY TO COMPREHEND.

THERE ARE MANY IMPORTANT ANALOGIES WHICH WE CAN DRAW BETWEEN THE LOCAL EVENTS WHICH HAVE JUST TAKEN PLACE IN WASHINGTON, AND THE EVENTS WHICH HAVE OCCURRED AND WILL OCCUR ON A WORLDWIDE STAGE AND AMONG ALL THE PEOPLE ON THIS EARTH.

PLEASE PERMIT ME TO REFLECT MY OWN PERSONAL THOUGHTS. THESE VIEWS DO NOT IN ANY MANNER NECESSARILY REFLECT THE VIEWPOINT OF ANY OTHER PERSON OR BODY!

AS A FIRST ILLUSTRATION OF A LIKELY ANALOGY, I WOULD CITE WHAT APPEARED TO BE THE BASIC MOTIVES OF THE PERSONS WHO PERPETRATED THESE ACTS. BASED UPON BOTH STATEMENTS MADE AND RESEARCH DONE, IT WOULD APPEAR THAT A PRIMARY FACTOR IN THE MIND OF THE HANAFI MUSLIM GROUP, AND ITS LEADER, WAS A BELIEF THAT OUR SYSTEM HAS NOT PROPERLY RENDERED JUSTICE TO PERSONS RESPONSIBLE FOR THE 1973 SLAYINGS OF MEMBERS OF THEIR FAMILY. WHETHER SUCH AN ATTITUDE WAS JUSTIFIED OR NOT, IT BECAME APPARENT THAT THIS HAD BEEN A FESTERING SITUATION. APPARENTLY, IT LED TO THE DESPERATE TYPE OF ACTION WHICH WE WITNESSED HERE IN WASHINGTON.



NOW FOR THE ANALOGIES. HUNDREDS OF MILLIONS OF PEOPLE IN THIS WORLD, PARTICULARLY AFRICA AND ASIA, FEEL THAT THEY ARE DEPRIVED OF AN EQUAL OPPORTUNITY IN LIFE AS COMPARED WITH OTHER PEOPLES OF THE WORLD. WHETHER SUCH AN ATTITUDE IS JUSTIFIED OR NOT, THIS OBVIOUSLY SHOULD BE, AND IS, A MATTER OF GREAT CONCERN TO ALL OF US. .... AND, I WOULD LIKE TO PARAPHRASE ABRAHAM LINCOLN BY PREDICTING THAT OUR WORLD CAN NOT LONG BE STABLE OR SECURE IF IT IS HALF FED AND HALF STARVED.

IN THE MIDDLE EAST, A LARGE PERCENTAGE OF THE PALESTINIAN PEOPLE FEEL THAT THEY HAVE BEEN DEPRIVED OF THEIR RIGHTS; AND WHETHER SUCH AN ATTITUDE IS JUSTIFIED OR NOT, WE WOULD IGNORE THIS SITUATION AT OUR PERIL. THE RESOLUTION OF THIS PROBLEM IS OF UTMOST IMPORTANCE TO THE STATE OF ISRAEL, TO THE ARAB COUNTRIES, TO THE UNITED STATES, AND INDEED TO THE WORLD.

AS A SECOND ILLUSTRATION OF A LIKELY ANALOGY TO THE RECENT EVENTS IN WASHINGTON, I WOULD LIKE TO EMPHASIZE THE SPECTACULARLY SUCCESSFUL TEAMWORK WHICH RESULTED IN FREEING THE 134 HOSTAGES, AND AT THE SAME TIME, PRESERVING THE AUTHORITY AND DIGNITY OF OUR CITY AND OUR NATIONAL GOVERNMENT. MANY PEOPLE AND MANY GROUPS WITH VARIOUS EXPERTISE AND RESPONSIBILITIES WORKED TOGETHER THROUGHOUT THIS ORDEAL IN AN AMAZING MANNER

AND NOW FOR THE ANALOGY. IF SUCH AN EFFORT CAN BE MADE SUCCESSFULLY UNDER THE EXTREME STRAIN OF A CRISIS SITUATION, SUCH AS WE HAD HERE, THEN HOPEFULLY THE DIVERSE FACTIONS OF OUR NATION CAN BEGIN TO WORK TOGETHER BETTER IN THE FUTURE TOWARDS OUR COMMON GOALS. AND THE DIVERSE PEOPLES OF THE WORLD CAN AND MUST WORK TOGETHER TOWARDS COMMON GOALS OF PEACE AND FREEDOM AND OPPORTUNITY. IN FACT, IN THIS MODERN, TECHNOLOGICAL AGE, AND IN A TIME IN HISTORY WHEN THE GROWTH OF WORLD POPULATION IS ALMOST OVERWHELMING -- AND PARTICULARLY AMONG THOSE PEOPLE WHO HAVE THE LEAST ECONOMIC OPPORTUNITY -- WE MUST LEARN TO LIVE AND WORK TOGETHER. EARLIER THIS WEEK WHEN THE PRESIDENT GREETED THE BRITISH PRIME MINISTER ON THE SOUTH LAWN OF THE WHITE HOUSE, THE PRIME MINISTER SAID, "REGARDLESS OF THE DIFFERENCES IN IDEOLOGIES AND SYSTEMS OF GOVERNMENT AMONG THE VARIOUS NATIONS OF THE WORLD, IN THIS TECHNOLOGICAL AGE WE MUST LEARN TO LIVE TOGETHER. FOR IF WE DO NOT LEARN TO LIVE TOGETHER, WE CERTAINLY WILL DIE TOGETHER."

AND, AS A FINAL ILLUSTRATION OF AN ANALOGY WHICH WE CAN DRAW BETWEEN THE RECENT EVENTS AND THE BROADER SCOPE, I WOULD LIKE TO EMPHASIZE THE PARTICIPATION OF THE MOSLEM AMBASSADORS TO THE UNITED STATES, FROM EGYPT, PAKISTAN, AND IRAN, IN SAVING SO MANY LIVES.

I QUOTE FROM AN EDITORIAL IN TODAY'S NEW YORK TIMES  
WHICH STATES:

"THE SCENE COULD NOT HAVE BEEN IMAGINED  
BY THE MOST FEVERED SCRIPTWRITER. THREE  
MOSLEM DIPLOMATS GO TO THE BUILDING OF A  
JEWISH ORGANIZATION FOR A MIDNIGHT MEETING  
WITH AN ARMED AMERICAN BLACK ON BEHALF OF  
HOSTAGES, WHOSE RELEASE *is then* ~~HAS BEEN~~ JOYOUSLY  
PROCLAIMED ON THE BELLS OF A NEARBY  
METHODIST CHURCH. WE CAN ONLY GUESS AT  
THE TENSE, DELICATE NATURE OF THE AMBASSADORS'  
TASK, ONE WHICH SURELY INVOLVED PERSONAL RISK.  
THEY WARRANT AMERICA'S GRATITUDE. ONE WAY TO  
EXPRESS IT MIGHT BE WITH SOME OF THE WORDS OF  
THE KORAN THEY APPLIED SO SKILLFULLY TO THE  
TERRORISTS' CONSCIENCE:

OH YE WHO BELIEVE, DO STAND  
FIRMLY WITH JUSTICE."

THE DEEP RELIGIOUS BELIEFS OF THE PERSONS WHO  
HELD OUR PEOPLE CAPTIVE, AS SO ELOQUENTLY REINFORCED  
BY THE MOSLEM DIPLOMATS, PROVED TO BE THE FIRM  
FOUNDATION UPON WHICH THIS POTENTIALLY TRAGIC  
SITUATION WAS RESOLVED IN A PEACEFUL MANNER.

AS MY FINAL ANALOGY, I WOULD SUGGEST THAT,  
WHEREAS IN THE PAST DEEP RELIGIOUS CONVICTIONS  
MIGHT HAVE BEEN THE BASIS FOR STRIFE BETWEEN



ONLY THE RELIGIOUS LEADERS OF THE WORLD TO WORK TOGETHER, BUT ALSO EACH OF US HAS THE OBLIGATION TO OURSELVES, OUR CHILDREN AND OUR GRANDCHILDREN, AS WELL AS TO OUR NEIGHBORS AND THEIR CHILDREN AND THEIR GRANDCHILDREN, TO EXPRESS IN OUR DAILY LIVES RESPECT FOR EVERYONE. SINCERE DEDICATION TO OUR RELIGIOUS BELIEFS, WHETHER EXPRESSED IN THE TORAH OR IN THE NEW TESTAMENT OR IN THE KORAN, COULD WELL BECOME AN IRRESISTIBLE FORCE IN BRINGING TOGETHER ALL OF THE PEOPLE OF THE WORLD.

IT MAY NOT BE OUR OBLIGATION TO LEAD THE PEOPLE OF THE WORLD INTO THE MESSIANIC AGE, BUT WE WOULD BE SHIRKING OUR DUTY IF WE DID NOT CONSTANTLY STRIVE TOWARDS THAT VERY NOBLE GOAL.

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Ham Jordan

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Letter from Linda McCabe

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
X		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		CARP
		H. CARTER
		CLOUGH
		FALLOWS
		FIRST LADY
		GAMMILL
		HARDEN
		HOYT
		HUTCHESON
		JAGODA
		KING
		KRAFT
		LANCE
		LINDER
		MITCHELL
		POSTON
		PRESS
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE



She early  
Ham - was our  
& good supporter  
see me

Wednesday Evening  
March 16th  
THE PRESIDENT HAS SEEN.

My dear President,

It was good to  
see you - as always -  
even for a smile and a wave.

I remember earlier  
days when you were not  
so terribly difficult to  
reach.

I have some news.

I meant to tell you  
when I saw you at  
The White House reception  
that I sent Mary Johnson  
a dozen red roses from  
you and Rosalynn just  
before she died. She  
was thrilled. I wrote  
what I thought you'd say (over)

2.

I did write to Hamilton following your suggestion that I inform him of my desire to work in Washington in your administration.

I finally got a note back last Friday, March 11<sup>th</sup>. He said Jim Hing would be in touch with me directly.

Tonight, I am appealing to you as one who offered you a hand when you needed it most - in Massachusetts.

I want to work in the Executive Office, your new Consumer Affairs

effort or with H-E.W.

As you know, I am  
presently working as  
Assistant Director of  
Community Services for  
Governor Dubois.

Junifer says hi.  
She's had an excellent  
year. She's sending  
this flag to Amy.

And regards to  
Rosalyn and all - but  
not especially to  
baby James Earl Carter!

Hoping to hear  
from you soon. Town  
Meeting was superb  
Love, Linda <sup>Mc</sup> Cade  
Jun



THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Gretchen Poston -

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Dinner with Secretary Vance,  
Henry Kissinger etc.

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
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	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
X	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

MEMORANDUM TO THE PRESIDENT AND MRS. CARTER

FROM: GRETCHEN POSTON *Gp*

DATE: 17 March 1977

SUBJECT: DINNER: 18 March 1977

Attached please find a proposed dinner detail, menu, and guest list/seating arrangement for the dinner indicated above. Please note that Mrs. Brzezinski has regretted, although invited.

Your approval and comments are appreciated.

*After dinner we  
will talk for a  
while -  
JC*

Electrostatic Copy Made  
for Preservation Purposes



DINNER

March 18, 1977

PROPOSED  
DINNER DETAIL

- 6:30 P.M. Dinner guests arrive Southwest gate and proceed to Diplomatic Reception Room. Are escorted immediately to Blue Room for wine and juice.
- 6:40 P.M. The President and Mrs. Carter arrive Blue Room to greet guests. (No receiving line indicated.)
- 6:50 P.M. Dinner is served in Family Dining Room. All guests proceed through cross hall.
- 8:15 P.M. All guests return through cross hall to Blue Room for coffee service.
- 8:45 -
- 9:00 P.M. The President and Mrs. Carter depart for living quarters.

FRIDAY  
18 March 1977  
6:30 P.M.  
Family Dining Room  
8 guests

M E N U

Maryland Crab Cocktail

Melba Toast

Escallopes of Veal with Mushrooms

Saffron Rice

Fresh Asparagus

Hearts of Lettuce Salad

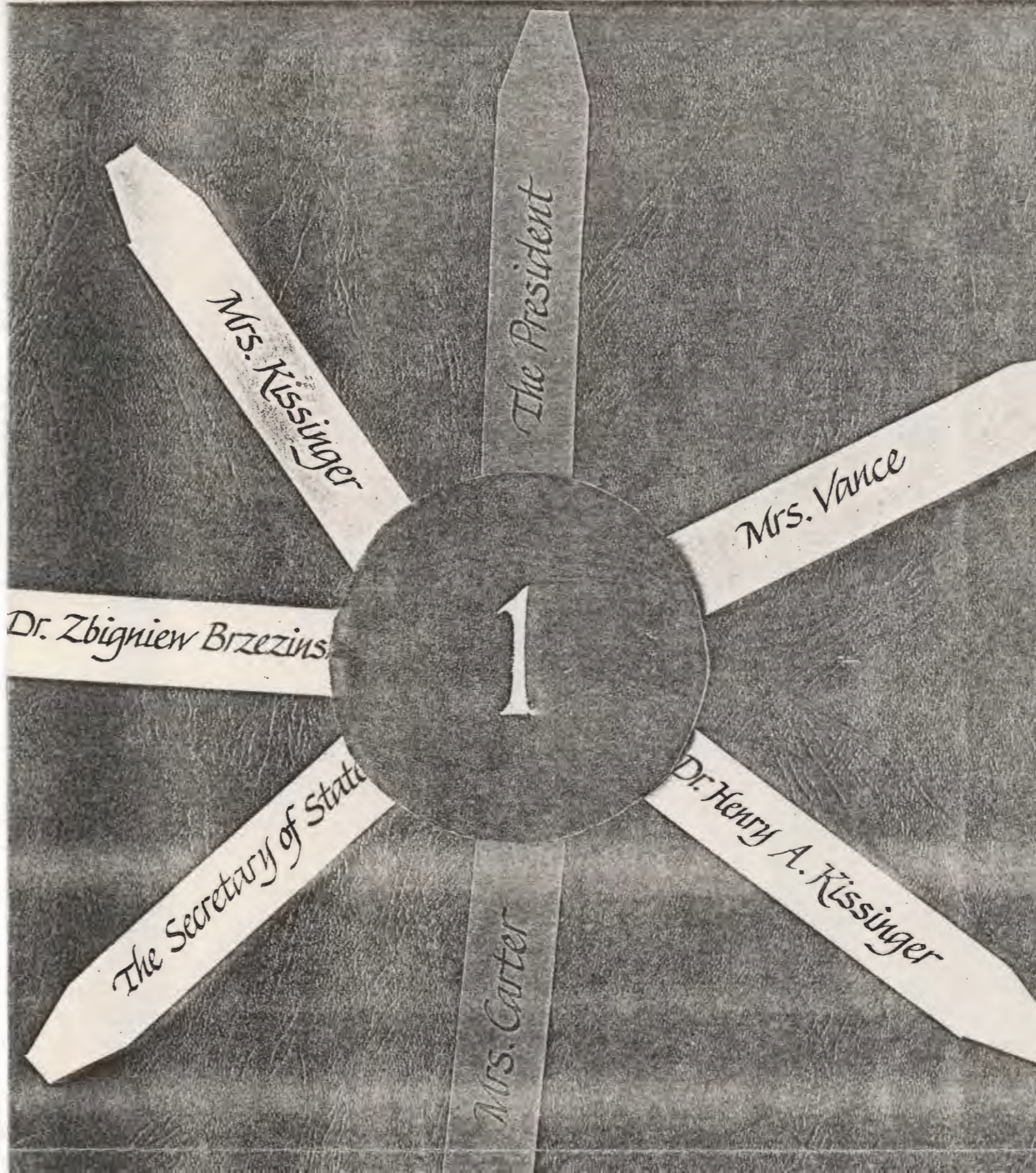
Fresh Fruit Ambrosia

Cookies



NOTE:

Table decorations are bouquets of mixed flowers - predominantly yellow. Table will be oblong.





THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Ham Jordan -

The attached letter has been  
sent to Mrs. Sorensen. This  
copy is for your information.

Rick Hutcheson

X

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	X JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
	X FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE

WASHINGTON

3-18-77

To Gillian Jorensen

Thank you for your beautiful letter and for your willingness to help me with public broadcasting.

It was good to see Ted yesterday, and I look forward to your coming to Washington for the board meetings -

Jimmy



MRS. THEODORE C. SORENSEN  
25 CENTRAL PARK WEST  
NEW YORK, NEW YORK 10023

President Jimmy Carter  
The White House  
Washington D.C.

March 14, 1977

Dear Mr. President:

Two months ago this week the Senate Select Committee convened its hearing on the Director of Central Intelligence. The world has long since forgotten the incident, and life goes on apace. But I am mindful of it, and of the fact that I have not had an opportunity to speak with you since before that episode.

The very moving and thoughtful letter from you that awaited our return from vacation touched us deeply -- and we were very appreciative. I know that Ted (who is well and busy again at law practice) wrote to you some time ago.

For my part, I wanted to write what I hope you know already: That I do understand the political realities that brought about Ted's withdrawal and that I know you spoke and acted, as indeed you had to, in accord with those realities and exigencies. I think perhaps you shared the pain of that difficult moment, and I was grateful to you for your words of support and encouragement. I should add that time and distance have worked their healing ways, and served to fully restore my spirits, my sense of perspective (on the world and on politics) and even my sense of humor.

Beyond this, and in full understanding of the reasons for it all, I want you to know that my love and loyalty to you are undiminished, and my commitment to all we worked for in the campaign and to the success of your administration is unchanged.

The campaign year will remain one of the most memorable and deeply satisfying of my life. It changed me, enriched me (as it did the country) and I thank you for that.

Finally, please know that I share your battles and rejoice in your victories. I am with you and remain, as ever, your faithful friend.

Sincerely,

*Gillian*  
Gillian

---

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Bob Lipshutz

The attached was returned in  
the President's outbox. It is  
returned to you for your  
information.

Rick Hutcheson

Re: Four International Human  
Rights Treaties and Covenants

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
X	LIPSHUTZ
	MOORE
	POWELL
	WATSON

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	FOR INFORMATION
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	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE



THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 17, 1977

C  
1

MEMORANDUM FOR THE PRESIDENT

FROM: ROBERT LIPSHUTZ

*RL*

SUBJECT: Four International Human Rights Treaties  
and Covenants

I have continued to work closely with the representatives of the Department of State, and others, concerning appropriate "reservations" and "interpretations" which would be included in your message to the Congress.

Although the attorneys for the Department of State and the Department of Justice have submitted two alternative forms, each of these particular forms still contain "specific" reservations.

I have urged them to prepare a set of "reservations" and "interpretations", to be utilized with each of the four treaties and covenants which state in simple terms:

1. Subject to all provisions of the United States Constitution.
2. Subject to all existing statutes of the United States.
3. The United States considers that the provisions of this convention are not self-executing.
4. The United States understands the obligations and goals set out are to be achieved progressively, rather than through immediate implementation.

Based upon previous practices, there is considerable opposition to this form of ratification. However, there does not appear to be any legal prohibition against it under the United States Law. I have requested that this alternative be submitted in a

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for Preservation Purposes**

form which is legal under the United States law, with the understanding that objections to its utilization on whatever basis, would be set out in the memorandum to you.

The above should be forthcoming within the next few days.

THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Stu Eizenstat -

The attached was returned in  
the President's outbox and is  
forwarded to you for appropriate  
handling.

The signed CAB Decision re  
Pan American has been given to  
Bob Linder for processing.

Rick Hutcheson

cc: Bob Lipshutz  
Re: CAB Decision Pan American



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
X	EIZENSTAT
	JORDAN
X	LIPSHUTZ
	MOORE
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	SCHULTZE
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	SMITH
	WELLS
	VOORDE

83/18/77

THE WHITE HOUSE  
WASHINGTON

March 17, 1977

MEMORANDUM FOR THE PRESIDENT

FROM:

BOB LIPSHUTZ  
STU EIZENSTAT

*AS*  
*h. blay Stu*

RE:

CAB Decision Re Pan American

This CAB decision gives Pan American authority to add service to Bangor, Maine on two of its routes. The interested agencies, including State and NSC, have no objections; nor have they identified any foreign policy considerations affecting this order.

We recommend that you (1) approve the attached order, and (2) sign the attached letter stating that no foreign policy considerations underlie your decision, so that the possibility of judicial review is preserved.

*Stu. How can  
we stop this (2)?*

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THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Z. Brzezinski -

The attached was returned in the  
President's outbox. These copies  
are sent to you for your information  
and for passing on to Paul Warnke.

Rick Hutcheson

Re: Letter from Paul H. Nitze  
dated 3/16/77



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

cc  
Paul  
WATKINS

	FOR STAFFING
	FOR INFORMATION
<input checked="" type="checkbox"/>	FROM PRESIDENT'S OUTBOX
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	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE PRESIDENT HAS SEEN.

PAUL H. NITZE

1500 Wilson Blvd.  
Suite 1500  
Arlington, Va. 22209

March 16, 1977

RL  
The President  
The White House  
Washington, D. C.

My dear Mr. President:

Others have commented on what they believe to be the unwarranted nature of the aspersions, in your March 9th press conference, on the motives of those who opposed the confirmation of Paul Warnke. I write on a different aspect of the question.

I write because of the possibility that a misunderstanding may be at the root of the problem. It is possible that you may actually believe that a mutually agreed reduction in the number of strategic launchers below 2,400 and/or or MIRVed launchers below 1,320 will, in fact, "reduce the threat of nuclear destruction of the world." Any careful analysis will demonstrate that that is not necessarily so. In fact, the reverse is likely unless such a reduction in numbers of launchers is coupled with other provisions which will both substantially reduce Soviet ICBM throw-weight and effectively lower the ratio of Soviet missile throw-weight advantage over the U.S. toward parity. To have any real strategic effect, as distinguished from a short term cosmetic effect, these reductions in throw-weight would have to be radical--that is, toward levels as low as or lower than current U.S. levels. It is not conceivable that such radical reductions toward parity are negotiable under current circumstances or those foreseeable in the intermediate range future. It is for these reasons that many of us see no way in which the preconditions to reducing the threat of nuclear war--the maintenance of crisis stability and the avoidance of overall U.S. nuclear inferiority--

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can be attained by reductions alone and without substantially increased U.S. efforts, including the deployment of a semi-mobile U.S. ICBM system such as some version of the projected multiple launch-point or multiple aim-point system. I, and I am sure many others, would be much relieved if your advisors were prepared to suggest some practicable alternate approach which would meet the objectives of strategic stability and rough equivalence more promptly, at less cost, and with equal grounds for confidence. We have been unable to find one.

On pages 168, 169 and 170 of the Hearings of the Senate Committee on Armed Services on Mr. Warnke's nominations, there appears an exchange of letters between Senator Humphrey and myself which bear on this and related issues.

With every desire to be of assistance to you and the Executive Branch in achieving some turn for the better in the growing array of serious problems which face this country, I remain

Respectfully yours,

*Paul Nitze*



THE PRESIDENT HAS SAID.

PAUL H. NITZE

1500 Wilson Blvd.  
Suite 1500  
Arlington, Va. 22209

March 16, 1977

RD  
The President  
The White House  
Washington, D. C.

My dear Mr. President:

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With every desire to be of assistance to you and the Executive Branch in achieving some turn for the better in the growing array of serious problems which face this country, I remain

Respectfully yours,

*Paul Nitze*



THE WHITE HOUSE  
WASHINGTON

March 18, 1977

Z. Brzezinski -

The attached was returned in the President's outbox and is forwarded to you for passing on to Secretary Vance.

Rick Hutcheson

cc: Jack Watson

Re: Soviet Violations of the U.S. -  
U.S.S.R. Maritime Agreement



THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

To Cy Vance  
Comment  
J

March 17, 1977

MEMORANDUM TO: THE PRESIDENT  
FROM: Jack Watson *Jack*  
RE: SOVIET VIOLATIONS OF THE U.S.-  
U.S.S.R. MARITIME AGREEMENT

You have received memoranda from Juanita, Mike Blumenthal, the State Department and Zbig on the captioned subject.

In brief, the U.S.-U.S.S.R. Maritime Agreement provides for the carriage of equal and substantial shares of bilateral cargo by the merchant fleets of both nations. In the past two years, however, the Soviets have continually attempted to deny the U. S. merchant fleet the full share of cargo to which it is entitled by failure to abide by the terms of the Agreement or by deliberate misinterpretation of its provisions. In point of fact, U. S. flag vessels in 1976 actually carried only 27.3 percent of the 11.6 million tons of grain shipped that year. Soviet disclaimers to the effect that no U. S. flag vessels were available, or that their draft is excessive, are disingenuous. It appears that the evasion of the use of U. S. flag vessels is deliberately caused by imposing contrived conditions on their use to avoid paying the agreed minimum rate to American operators.

Juanita, Mike and State recommend that the Soviets be advised promptly that you consider this to be a serious matter affecting our bilateral relations. Stu's people concur, and point out the connection between this effort and your position on cargo preference.

On the other hand, while Zbig concurs that the issue is serious, he states:

"I do not think, however, that this is a matter that requires immediate Presidential intervention as recommended by the Secretary. Specifically, I think it is an issue that could usefully be taken up by Secretary Vance in his discussions in Moscow and that the Secretary could indicate our serious concern."

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I suggest that this issue be discussed among others in connection with Cy Vance's preparation for his Moscow trip. Zbig is certain to raise it.

I have exercised discretion in not forwarding any of the lengthy memoranda to you. They are available in my files for your review if you desire.

NOTE TO  
HARRIS - WE  
WILL HOLD  
SET WHEN  
SUGGEST THIS  
BE REFERRED  
TO KING  
AS GOING  
TO

THE WHITE HOUSE  
WASHINGTON

FYF  
cc King

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
X		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☒ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

indefinite  
staffing  
to HS



MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

INFORMATION

18 March 1977

TO:

THE PRESIDENT

FROM:

RICK HUTCHESON *RH*

SUBJECT:

Memoranda Not Submitted

1. LETTER FROM REV. THEODORE HESBURGH proposing Leonard Woodcock as Ambassador to the Soviet Union. ✓
2. WATSON MEMO informing you that he has copies of the transition briefing books for various departments as updated through the transition period (21 volumes). He will ensure that complete sets are maintained for the Archives. He offers to get copies to you if you wish to see them. *ok* *no*
3. BRZEZINSKI MEMO regarding the Stanton Report (not submitted, as you have already decided for Gronouski). Brzezinski says that Stanton's Report advocates a fragmenting of US information efforts, making US information programs harder for the government to manage and less amenable to White House influence. He adds that opposition to Stanton's ideas has been widespread, and that Stanton as BIB Chairman would be caught up in controversy from the start, making it very difficult to get real improvements in US broadcasting and other information efforts. *C*

DECLASSIFIED

Per: RAC Project

ESDN: NLC- 66-6-30-1-1

BY: *C* DATE: 1/16/13

~~CONFIDENTIAL~~

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

OUTSIDE SYSTEM

~~CONFIDENTIAL~~

WASHINGTON

March 18, 1977

INFORMATION

MEMORANDUM FOR: THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI *BS*

SUBJECT: Stanton Report, Board for International Broadcasting and Related Issues

Stanton's Report advocates a fragmenting of U.S. information effort:

- \* abolishing USIA and setting up an Information and Cultural Affairs Agency (ICA) under State which would have some of its functions while
- \* a new Deputy Undersecretary of State for Policy Information would have others.
- \* Abroad, PAOs would be abolished and USIS functions spread around embassies, while
- \* VOA would be set up under a separate Board, like the BIB, with eventual merger with the BIB foreseen.

The total effect would be to make U.S. information programs harder for the Government to manage and less amenable to White House influence. Eventual merger of VOA and RFE/RL would deprive RFE/RL of their distinctive character and role. Opposition to Stanton's ideas has been widespread and includes most Ambassadors, USIA and VOA officers and the Board and Staff of RFE/RL. John Hays (Post/Newsweek), Chairman of the RFE/RL Board, is strongly opposed to Stanton and could be expected to resign if Stanton were appointed BIB Chairman.

The Stanton Report was done at the Georgetown Center where Kissinger is now located. The Center is headed by David Abshire, who has just resigned as Chairman of the BIB, with the aid of Walter Roberts, who has played a very partisan role in the BIB Staff. These people have been lobbying with members of Congress, pushing Stanton's (and their) partisan views and denouncing people who disagree with them.

Stanton as BIB Chairman would be caught up in controversy from the start and his ideas would make it very difficult for us to get real improvements in U.S. broadcasting and other information efforts.

~~CONFIDENTIAL~~

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-30-1-1

BY: *[Signature]* DATE: 11/10/13~~CONFIDENTIAL~~*"original returned to NSC"*